Making subsidies work rules vs. discretion

Federico CinganoFilippo PalombaPaolo PinottiEnrico Rettore(Bank of Italy)(Princeton University)(Bocconi University)(University of Padua)

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Introduction



- public subsidies to private firms are a major tool of industrial policy in most countries
 - \$61 bil/year in US, €46.5 bil/year in EU in 2018
 - crucial for economic recovery after COVID-19
- Aim: create employment in disadvataged areas
- Their effect(ivenes)s is highly debated and difficult to gauge

What we do



- Study major program of public subsidies to Italian firms (Law 488)
 - RDD \rightarrow Rationing of funds, applications ranked by a quantitative score
 - Score summarizes objective criteria + discretional priorities by local politicians
- Estimate the effect on marginal firms at the cutoff
- Extrapolate the distribution of TEs across inframarginal firms away from the cutoff (Angrist & Rokkanen, 2015)
 - compute aggregate policy effects
 - Characterize heterogeneity of treatment effects
 - > estimate the effects of counterfactual policies

Institutional background



- Law 488/92: main instrument of industrial policy in Italy, 1996-2007
 - policy tool: investment subsidies to firms
 - **€26 billions** (constant 2010 prices) **over 35 calls** for projects
 - subsidies paid to winning applicant firms in 3 yearly installments
- Allocation mechanism
 - each call addressed to a **specific sector** (Industry, Services, etc.)
 - Mostly industry
 - Funds within each call preliminarily allocated across regions
 - Mostly southern regions

Institutional background



- Applications ranked within each sector-region cell according to a quantitative score aggregating criteria clearly defined ex-ante
 - 1996-1997
 - 1. Skin in the game: own funds relative to amount requested
 - 2. Job creation: number of jobs created
 - *3. No waste*: **funds requested** relative to the maximum they can apply for (-)
 - 1998-2007
 - 4. Political discretion: points allocated by the regional government
 - 5. Environmental responsibility: compliance with requirements for an environmental management system (ISO 14001)

Application Score:
$$S = \sum_{j=1}^{5} \left(\frac{I_j - \mu_j}{\sigma_j} \right)$$

• Sub-rankings for specific types of applicants \rightarrow cell = call-region-type \blacktriangleright



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• information on **75k projects from 49k applicant firms** (Value: €22 bil.)

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9	35819	RAMACOLOR S.P.A	0,9489751	0,0106487	19607843	1,1114759	0,3829969	0,8689629	2,36343570		G	2		А		N	8538
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- information on 75k projects from 49k applicant firms (Value: €22 bil.)
- merge with employment data (INPS): 40k projects from 27k firms
- merge with balance sheets (CERVED): 33.5k projects from 21.5k firms



Empirical strategy: at the cutoff



- Main outcomes of interest: investment, employment, productivity, and firm survival
 - main threat to identification: firms receiving and not receiving the subsidy may be different
- the allocation mechanism generates an ideal RDD
 - only firms scoring above the cutoff defined by the marginal firm funded in each cell are eligible for funding
 - firms scoring just above and just below the cutoff are as good as randomly assigned into eligibility
 - cutoff in each cell is unknown ex-ante
 - pool together applicants across cells (Fort, Ichino, Rettore & Zanella, 2021)

Funds received and effect on investment





Effect on employment growth



log change in employment at alternative horizons





Dynamic effects







Empirical strategy: Away from the cutoff



- Angrist & Rokkanen (JASA 2015) "Wanna get away? Regression discontinuity estimation of exam school effects away from the cutoff"
- in RDD, selection is captured by the running variable (s)
 - match eligible and non-eligible on a set of ("killer") covariates x that make the running variable ignorable
 - put differently: use the RD as a test for matching

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- match eligible and non-eligible on a set of ("killer") covariates x that make the running variable ignorable
- put differently: use the RD as a test for matching
- **Crucial**, partially testable conditions:
 - **1.** conditional independence: E[y|s, x] = E[y|x] on both sides of the cutoff
 - **2.** common support: 0 < E[Z|x] < 1

Effects away from the cutoff: Testing



• Unconditionally, firm outcomes (here, $\hat{L}_{t,t+6}$) are correlated with S



Effects away from the cutoff: Testing



- Conditioning on x makes the score ignorable
 - x includes growth predictors (size, age, ...) selected manually and with ML

Conditional independence



Effects away from the cutoff: Testing



- Conditioning on x makes the score ignorable, while granting support
 - x includes growth predictors (size, age, ...) selected manually and with ML

Conditional independence

Common support





Effects away from the cutoff: Estimation



• Kline (2011): parametric implementation of matching

$$E[y|Z = 1] = x'\gamma_1$$
$$E[y|Z = 0] = x'\gamma_0$$

• treatment effect for any $s \neq \overline{s}$

$$E[y^1 - y^0 | s = \theta] = (\gamma_1 - \gamma_0)' E[x | s = \theta]$$

Effects away from the cutoff: Results



 getaway.ado: new Stata package implementing A & R + other extrapolation methods (Palomba, 2022)









Total policy effects



Recover new jobs/investment combining TE & initial size; compute their cost

Cost measure:	cost per (thousa	new job and €'s)	cost per v (thou	worker-year sand €'s)	cost of new investment (subsidy/investment)				
CIA set of covariates:	manual	data-driven	manual	data-driven	manual	data-driven			
all regions	178	172	54	58	0.812	0.745			
south	241	215	77	76	1.052	0.979			
north-center	68	78	19	25	0.351	0.314			

• Clear patterns of geographical heterogeneity, but can explore more..

Heterogeneity by class size and age





 Smaller firms generate larger % increases in employment, but larger firms produce more jobs-per-€-of subsidy!



- heterogeneity by score sub-components s^r (rules) and s^d (discretion)
 - Verify the CIA: $E[y|s^r, s^d, x] = E[y|x]$ on both sides of the cutoff

Left of the cutoff

Right of the cutoff









 High-on-discretion firms less cost effective than high-on-rules firms at generating new jobs



• Explanation: local politicians target applicant firms that are smaller and demand larger subsidies - CORRELATIONS





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Determinants of Obj score

Determinants of political discretion







- Re-rank applicants under alternative criteria, compute cost-per-job
 - important assumption: policy invariance (e.g., Heckman, 2010)
 - consistent with balance in observables before/after introduction of discretion





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	Actual policy
	cost
all regions	179
south	225
north-center	83



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 - important assumption: policy invariance (e.g., Heckman, 2010)
 - consistent with balance in observables before/after introduction of discretion

	Actual	Counterfactual policies						
	policy	No dis	cretion					
	cost	cost	%Δ					
all regions	179	159	-11%					
south	225	198	-12%					
north-center	83	76	-9%					



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 - important assumption: policy invariance (e.g., Heckman, 2010)
 - consistent with balance in observables before/after introduction of discretion

	Actual	Counterfactual policies							
	policy	No dis	cretion	Only discretion					
	cost	cost	%Δ	cost	%Δ				
all regions	179	159	-11%	262	+47%				
south	225	198	-12%	307	+41%				
north-center	83	76	-9%	118	+36%				



Conclusions



- Law 488/92
 - Positive effect on investment (+39%) and employment (+17%) at the cutoff
 - Heterogeneity in the effect of subsidies across different types of firms
 - Large firms more cost-effective than small firms
 - Rules better than discretion
- General lessons
 - Studyin the heterogeneity of treatment effects helps «make policies work» → need to go beyond *local average treatment effect on compliers*

Thank you!



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• y_{ic}^1 and y_{ic}^0 are the potential outcomes of firm *i* in cell *c* when scoring above ($Z_{ic} = 1$) and below the cutoff ($Z_{ic} = 0$)

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- difference in observed outcomes between firms with score s_{ic} just above and just below the cutoff \bar{s}_c is the Intention-To-Treat effect on the marginal firm

$$\lim_{\theta \to \bar{s}_{c}^{+}} E[y_{ic}|s_{ic} = \theta] - \lim_{\theta \to \bar{s}_{c}^{-}} E[y_{ic}|s_{ic} = \theta] = E[y_{ic}^{1} - y_{ic}^{0}|s_{ic} = \bar{s}_{c}]$$

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parametric estimating equation

$$y_{ic} = \beta_0 + \frac{\beta_1 Z_{ic}}{\beta_1 Z_{ic}} + \beta_2 (s_{ic} - \bar{s}_c) + \beta_3 (s_{ic} - \bar{s}_c) Z_{ic} + F E_c + \varepsilon_{ic}$$

RDD diagnostics: Density tests





RDD diagnostics: Balance tests (covariates)





RDD diagnostics: Balance tests (sub-scores)





Parametric estimates



	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Specification:		lin	ear			dratic		
Kernel:	unif	form	trian	igular	unif	orm	trian	gular
Group FE:	no	yes	no	yes	no	yes	no	yes
Log-change in e	mployment o	over 3 years						
Subsidy	0.088***	0.104***	0.101***	0.104***	0.120***	0.107***	0.114***	0.105***
	(0.019)	(0.020)	(0.020)	(0.020)	(0.026)	(0.025)	(0.028)	(0.026)
Observations	31,681	31,681	31,681	31,681	31,681	31,681	31,681	31,681
R-squared	0.004	0.059	0.004	0.063	0.004	0.059	0.004	0.063
Log-change in e	mployment o	over 6 years						
Subsidy	0.147***	0.153***	0.145***	0.139***	0.142***	0.124***	0.131***	0.119***
	(0.023)	(0.024)	(0.023)	(0.023)	(0.030)	(0.029)	(0.032)	(0.030)
Observations	28,759	28,759	28,759	28,759	28,759	28,759	28,759	28,759
R-squared	0.007	0.066	0.007	0.067	0.007	0.066	0.007	0.067

Additional results



- repeated applicants
 - susidized firms firms have a lower probability of re-applying → overall effect: direct effect + indirect effect (negative)
 - baseline estimates are lower bound to direct effect
- local effects
 - no significant spillovers on other firms in the same labor market

Repeated applicants







Spillover effects







Issues with 488 data



- Region-call specific rankings published in the GU mixed two or more «actual rankings», those used in the allocation of funds.
- We recovered such rankings exploiting additional information on firm size, operating sector, eligibility for co-financing, and geographical area to construct the RD design





Applicant characteristics, with/out discretion







Counterfactual policy effects



• better targeting of constrained/underdeveloped areas?





Financially constrained firms (in progress)





Financially constrained firms (in progress)



Financially constrained firms (in progress)



